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TOPIC: The Research and Development Effort in the Intelligence Community.

REASON: Study will serve as background for the FY 1983-1987 NFIP Program Review.

OBJECTIVES: To provide the DCI with a clear understanding of the extent and character of the R&D funded within the NFIP.

- How are NFIP resources distributed for R&D?
- How are decisions made on what type of R&D should be pursued?
- Is the R&D program funded within the NFIP a balanced one, given overall intelligence objectives?
- How readily does the R&D Community adapt to changing intelligence problems?
- Are there areas of research that are being neglected?

APPROACH:

Background Studies: Previous program and budget submissions; CIRIS data; other background studies will be sought.

Work Breakdown: This study will be divided into three phases:

- Phase I will consist of a cross-program survey of the NFIP to determine which organizations receive R&D funding, how much they receive, and what kinds of problems their efforts are directed to support.
- Phase II will examine how funding decisions for R&D programs are made within the various organizations. It will analyze both the criteria used in making these judgments and the management structure responsible for the decisions. Some comparisons with the techniques employed by high technology industries will be made.
- Phase III will be a cross-program analysis of the R&D effort within the NFIP. It will provide a framework for aiding the DCI in determining whether the R&D program proposed for FY 1983-1987 serves the long-term intelligence effort in the most effective and efficient manner possible.

Methodology: The effort will begin with an examination of the information in program and budget submissions concerning those decision units identified as containing R&D funds. Follow-on questions will be asked of individual organizations either through requests for briefings or through a formal questionnaire.

SCHEDULE:

	<u>Nov.</u>	<u>Dec.</u>	<u>Jan.</u>	<u>Feb.</u>	<u>Mar.</u>	<u>Apr.</u>	<u>May</u>
Phase I	X	X	X	X			
Phase II			X	X	X	X	
Phase III					X	X	X

(NOTE: During June 1981, the program submissions will be examined and, if appropriate, a cross-program issue paper will be drafted.)

STAFFING:

Project Leader:

Analysts: Phase I  (1/5 time)

Phase II-III,  (1/5 time);  1/5 time)

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